Number	Description	Recommendation Category	Fiscal Category	Time Allocation	Viable Funding Sources
1	Moving from Needs Assessment (Planning of New Institutions (PONI), Phase 02) to the pre- Architectural phases (PONI, Phases 03 and 04), the Council should not renew the JFAC. In its place, <u>voting</u> -JFAC members should work with the Commissioners, Judges, Sheriff, Architect and others to form the Functional Program Team (PONI, Phase 03). These meetings should be open to the public	System Wide- Procedural	None	Short Term	
2	In order to not lose progress on non-architectural recommendations from this report, former JFAC voting members should bring quarterly updates to public meetings of the Monroe County Council, until such time as the President of that body considers the updates to be superfluous. In the future, this work could be taken on by the Office of Justice Policy and Programs (OJPP), see recommendation 16.	System Wide <u>-</u> Procedural	None	Short Term	
3	Council should-establish <u>a working group to</u> <u>identify what data is needed for</u> an interdepartmental Justice Dashboard by working with Monroe County Technical Services Department and user groups to address the Key Critical Issue #1 in the Ken Ray Study. <u>-allowing for</u> <u>a wide range of input from the community.</u>	System Wide <u>-</u> Procedural	Services/ Contractual	Short Term	
4	Former JFAC voting members should develop partnerships at a community level to leverage money to be directed towards diversion, treatment and public health. Additionally, JFAC voting members expenditures should be monitored monitor investments such that there is at least parity for incarceration and diversion/treatment and include this in quarterly reports to the Council, see recommendation 02.	System Wide <u>-</u> <u>Structural</u>	Services	Long Term	Seek out partnerships, collaborate with City of Bloomington

5	Fund supportive, transitional, and affordable housing.	System Wide <u>-</u> Structural	Capital/ Services	Immediate	ARPA (American Rescue Plan Act) Partnerships with non- profits, and the City of Bloomington.
6	Work with Bloomington Transit to <u>E</u> ensure that public transportation adequately serves all user groups for the site selected <u>as a justice complex</u> .	System Wide <u>-</u> Structural	Capital/ Services	Immediate	
7	Engage in formal mapping process of Sequential Intercept Model through National Alliance of Mental Illness (NAMI).	System Wide	Services	Short Term	
8	Work with the Commissioners, and Sheriff, and <u>Courts</u> to establish services with New Leaf New Life for Reentry planning, case management, and reentry programming in its treatment plans for inmates with mental illness/SUD to support a warm handoff to additional community service providers through in-jail treatment and transition planning. Service provided by this contract would directly liaise with a new position in the jail, see recommendation 11.	Community Services: Intercept Zero <u>Re- entry:</u> Intercept Four	Services	Medium Term	
11	Fulfill the Sherriff Department's request to create the Re-Entry Case Manager position in the Jail's Medical contract. (Sheriff Marté's Seven Point Plan of Actionable Items). <u>Ensure conversation with</u> <u>Courts.</u>	Re-Entry: Intercept Four	Personnel	Short Term	
<u>12</u>	Implement the Integrated Reentry and Correctional Support (IRACS) program in Monroe County, /including establishing a certified Recovery Community Organization (RCO).	Re-Entry: Intercept Four	<u>Services</u>	<u>Short Term</u>	

	Ensure conversation with Courts, prosecution and probation.				
<u>9</u>	Fund the promotion of crisis services including but not limited to the Stride Center, Mobile Crisis Teams, and promoting 9-8-8, by engaging County, City, and existing local partners, and ensure local funding continues to exist for crisis services.	Community Services: Intercept Zero	<u>Services</u>	<u>Short Term</u>	
13	Increase funding for Centerstone to support existing programs for families and peer support to walk beside those who have been recently incarcerated.	Re-Entry: Intercept Four	Services	Medium Term	
14	Empower Monroe County Employee ServicesBoard of Commissioners to join Centerstone and the City of Bloomington in Supported Employment for those recently incarcerated and/or on Probation. Reduce recidivism by accommodating Court-mandated reporting.	Re-Entry: Intercept Four	Services	Medium Term	Collaborate with BDC and Bloomington Chamber of Commerce
15	Work with Centerstone to ensure funding continues to exist for a A Forensic Assertive Community Treatment (FACT) team. exists at both Centerstone. and Monroe County Community Corrections. Encourage these organizations to combine efforts for greater benefit	Re-Entry: Intercept Four	Services	Short Term	
16	Create a commissioner-level Office of Justice Policy and Programs (OJPP) to have collaborative responsibility for multidepartment grants (JAG,	Re-Entry: Intercept Four	Personnel	Long Term	

	TITLE II JJDP, VAWA, JMHC, and others) to reduce silos and duplication of services. The OJPP would also represent the County on various local, state, and national organizations, committees, and initiatives. (See Franklin County, OH for a model.)				
17	Ensure funding for routine Cost Benefit Analysis of Monroe County Specialty Courts including Reentry Court. (Problem Solving Courts staff)	Re-Entry: Intercept Four	Services	Long Term	
18	Work with Heading Home and their partners to fund incentives for landlords to rent to recently released inmates and/or treatment patients.	Community Corrections: Intercept Five	Services	Long Term	
19	Invest in Community Corrections case managers to reduce case loads- <u>(Reducing Revocations</u> Challenge Strategies).	Community Corrections: Intercept Five	Personnel	Long Term	
20	Prepare to support any requests regarding <u>e</u> Embed <u>ding</u> licensed social work staff into probation operations (Reducing Revocations Challenge Strategies).	Community Corrections: Intercept Five	Personnel	Long Term	
21	Continue to support the Risk Assessment tool IRAS-CST (Reducing Revocations Challenge Strategies).	Community Corrections: Intercept Five	Services	Long Term	
22	Create a fund to reimburse or subsidize Reduce all non-statutory fees to zero with the Board of Judges or remove payment of fines and fees as standard condition (Reducing Revocations Challenge Strategies).	Community Corrections: Intercept Five	Services	Short Term	
23	Provide childcare and transportation to any programming, making sure records are expunged in a timely manner (or diversion is pointless), and	Community Corrections: Intercept Five	Services	Medium Term	

	ensuring programs are gender and trauma responsive (Monroe County Women's Commission).				
24	Locate the justice complex as close to downtown services and bus lines as possible.	Diversity, Equity, Inclusion Recommendations	Capital	Immediate	
25	Provide periodic training for all Monroe County staff in racial equity and implicit bias and continue to measure progress in workplace climate competency (Reducing Revocations Challenge Strategies).	Diversity, Equity, Inclusion Recommendations	Services	Long Term	
26	Hire an Anti-Racism consultant to create a Monroe County Anti-Racism Strategic Plan <u>and</u> <u>create the</u> <u>Monroe County Anti-Racism Taskforce to have</u> <u>community-wide stakeholders assist with creation</u> <u>and implementation of an anti-racism strategic</u> <u>plan.</u>	Diversity, Equity, Inclusion Recommendations	Services	Medium Term	
27	Create the Monroe County Anti-Racism Taskforce to have community-wide stakeholders assist with creation and implementation of an anti-racism strategic plan.	Diversity, Equity, Inclusion Recommendations	Services	Medium Term	
28	Work with the Monroe County Commissioners to pass a Stepping Up Resolution, to work with other leaders (e.g., the sheriff, judges, district attorney, treatment providers, and state and local policymakers), people with mental illnesses and their advocates and other stakeholders to reduce the number of people with mental illnesses in jails. (See draft resolution at <u>https://www.naco.org/resources/signature- projects/stepping-initiative</u>)	Treatment Recommendations	None	Immediate	

29	Add a third Qualified Mental Health Professional in	Treatment	Personnel	Short Term	
29	the Jail (Sheriff Marté's Seven Point Plan of Actionable Items).	Recommendations	Personner	Short lerm	
30	Add a Substance Use Disorder Counselor in the Jail. (Sheriff Marté's Seven Point Plan of Actionable Items).	Treatment Recommendations	Personnel	Short Term	
31	Work with existing service providers in the region and representatives in the state government to lobby for increased funding for identified gaps in SUD and Mental Health levels of care.	Treatment Recommendations	Multiple	Long Term	
32	Ensure at least one former JFAC <u>voting</u> member is on the Functional Program team for the new jail.	Jail Recommendations <u>- Procedural</u>	None	Short Term	
33	Once the Functional Program is set, Council should play a supporting role in setting the Jail Space Program.	Jail Recommendations <u>- Procedural</u>	Multiple	Long Term	
34	Continue to work toward establishing Departmental Gross Square Feet (DGSF) and Building Gross Square Feet (GSF) calculations for the Justice Campus, which will give the Council the ability to accurately appropriate funds.	Jail Recommendations <u>– Procedural</u>	Capital	Short Term	
35	Add a Jail Programs Professional to add capacity to the jail's workforce for management of internal programming. (Sheriff Marté's Seven Point Plan of Actionable Items).	Jail Recommendations	Personnel	Medium Term	
<u>36</u>	Determine the fiscal impact of co-locating the courts with the justice complex, and when co-location would be most cost effective.	Jail Recommendations	<u>Capital</u>	Long term	

Possible Funding Sources

- ARPA/ SLRF
- Corrections Local Income Tax
- Economic Development Local Income Tax
- External Grants
- Food and Beverage Tax
- General Fund
- General Obligation Bond
- Innkeepers Tax
- Jail Construction Income Tax
- Justice Non-Reverting Fund (to be created)
- Non-Monroe County Municipality Funding
- Opioid Settlement Funds
- Revenue Bond
- •____Sophia Travis Grants
- Potential Funding Sources; Ken Ray Report (pg. 181-187)